




## Memorandum

**To:** William N. Feidt  
Executive Vice President/Chief Financial Officer

**From:** Stephen Lord   
Assistant Inspector General, Audits

**Date:** January 26, 2018

**Subject:** Close-Out Memo: New York Penn Station Infrastructure Renewal Program (Project Code 011-2017)

On May 30, 2017, we initiated an audit of the New York Penn Station Infrastructure Renewal Program. On July 7, 2017, we provided our preliminary observations on the company's efforts to mitigate risks on the first phase of the Renewal Program, which spanned the period from July 7, 2017 through September 5, 2017.<sup>1</sup> Overall, we identified some program risks but found that the company had taken positive steps to ensure that the Renewal Program stayed on schedule and to provide timely and relevant information to stakeholders.

Since issuing our preliminary report in July, we have continued to review schedules and plans, assess cost estimates and budgets, and discuss the scope of the remaining renewal work with company officials and consultants. Because of the on-going and long-term nature of the New York Penn Station track renewal program, which could span several years, a more appropriate role for our office at this point would be to continue to monitor, rather than audit the program. Consequently, we are terminating audit project 011-2017.

As part of our continued monitoring of the renewal program, we anticipate periodically requesting documents, attending briefings, conducting interviews, and receiving updates of the work related to the inspection, maintenance, repair, and replacement of

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<sup>1</sup> Preliminary Observations on the New York Penn Station Infrastructure Renewal Program (Amtrak OIG), July 7, 2017.

track assets in New York Penn Station. We will work to minimize disruptions to the company by coordinating these requests in advance.

Our interactions with the company pursuant to our continued monitoring will be consistent with P/I 2.1.3, which sets forth the relationship between our office and the company. In particular, section 7.0 of the policy discusses coordination between company officials and our office of audits. To view this policy, see <http://wiki.corp.nrpc/display/APIM20/2.0+Inspector+General>

Leila Kahn, Senior Director, will be overseeing the monitoring activities. If you have any questions, please contact me at 202-906-4600 ([Stephen.Lord@amtrakoig.gov](mailto:Stephen.Lord@amtrakoig.gov)); my deputy Jason Venner at 202-906-4405 ([jason.venner@amtrakoig.gov](mailto:jason.venner@amtrakoig.gov)); or Leila Kahn at 202-906-4325 ([Leila.Kahn@amtrakoig.gov](mailto:Leila.Kahn@amtrakoig.gov)).

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